WHEREAS, the County Executive is concerned about maintaining Howard County’s excellent fiscal condition despite challenging economic conditions; and

WHEREAS, the County Executive wishes to have guidance from the citizens of Howard County in reviewing revenue, operating, and capital budgets; and

WHEREAS, the County Executive wishes to assure that the county does not overburden itself with debt and desires to maintain its current excellent bond rating; and

WHEREAS, the county expenditures for the operating and capital budgets must be controlled so that the level of county spending is consistent with the revenue growth of the county; and

WHEREAS, the county is faced with long-term educational, safety, environmental, transportation, health and human services and employee benefit obligations; and

WHEREAS, the control of spending shall be exercised through the budgetary process as well as through program review; and

WHEREAS, the budget proposals on spending affect not only the next fiscal year, but future fiscal years; and

WHEREAS, the county is facing continued demands for additional necessary infrastructure and mandated services, putting pressure on the operating budget and the county’s debt capacity

NOW, THEREFORE, BE IT ORDERED that a Spending Affordability Advisory Committee is established. The duties and responsibilities of the committee shall be to produce a report as follows:

1. Review in detail the status and projections of revenues and expenditures for the county, not only for fiscal year 2020, but also for fiscal years 2021 through 2025.

2. Evaluate future county revenue levels and consider the impact of economic indicators such as changes in personal income, assessable base growth, and other data which the committee considers applicable.

3. Evaluate expenditure levels with consideration of the long-term obligations facing the county, and the best way to pay for them.
The committee shall present to the County Executive, on or before March 1, 2019, a report including:

a. Projections of revenue for the upcoming fiscal year
b. A recommended level of new county debt authorization
c. The anticipated effect of the committee’s budget recommendations on future budgets
d. Other findings and/or recommendations that the committee deems appropriate

**BE IT FURTHER ORDERED** that the Spending Affordability Advisory Committee shall consist of the following citizens and representatives of major organizations:

Rogers Barnes
Richard Clinch, Ph.D.
Lynn Coleman, Howard Community College
George Davis
Christina Delmont Small, Howard County Board of Education
Khaleeda Hasan
Jetheda Hernandez
Nikki Highsmith Vernick
Shaista Hira
Daraius Irani, Ph.D.
Rafiu Ighile, Howard County Public School System
Tonya Kennon, Howard County Library System
Elizabeth Edsall Kromm, Ph.D., Howard County General Hospital
Barbara Lawson
Jennifer Mallo, Howard County Board of Education
Milton Matthews, Columbia Association Chamber of Commerce
Leonardo McClarty, Howard County Chamber of Commerce
Steve Poynot
Joshua Tzuker
Beverly White-Seals

**BE IT FURTHER ORDERED** that:

Holly Sun, Ph.D., Budget Administrator

shall serve as the Committee’s Chair, and that the following county staff members will serve as advisors to the Committee:

Caitlin Connors, Internal Auditor
Craig Glendenning, Howard County Auditor
Janet Irvin, Director, Department of Finance
Jennifer Jones, Deputy Chief of Staff
Lonnie R. Robbins, Chief Administrative Officer
Larry Twele, Howard County Economic Development Authority

**IN WITNESS, WHEREOF, I, Calvin B. Ball,** as County Executive of Howard County, Maryland have hereunto set my hand and caused the seal of Howard County to be affixed this 25th day of December, 2018.

Calvin B. Ball, Ed.D.
County Executive