

# New Town Task Force Meeting No. 4

# Agenda

- A. Welcome
- B. Open Meetings Act Compliance
- C. Meeting No. 3 Recap
- D. Prior Meeting Minute Approval and Information Requests
- E. Overall Schedule and Expectations for Meeting No. 4
- F. Preserve, Strengthen, Enhance, and Transform Principles (PSET)

# Agenda

- G. Homework Review
- H. Case Study Discussion
- I. PSET Discussion
- J. Homework for Next Meeting
- K. Wrap-Up
- L. Open Comments
- M. Adjourn



# Welcome and Meeting No. 3 Recap

## **Open Meetings Act Compliance**

### Complaint No. 26-216

- Complainant submitted a statement regarding the break-out sessions, both in-person or virtual, were a violation of the Open Meetings Act
- Immediate Action taken and shared with the Task Force
  - NTTF is no longer holding breakout sessions
  - An Open Meetings Act Training was offered to NTTF members
  - Open Meetings Act Compliance Board decided that there was a violation of the Open Meetings Act and the following corrective actions will be necessary:
    - A Task Force member will summarize the Board's opinion
    - A majority of the Task Force members will sign the opinion letter to acknowledge receipt of the opinion

## Task Force Purpose

#### Executive Order 2025-09 and 2025-10

County Executive

Of

Howard County, Maryland

Executive Order:

Creating a New Town Task

WHEREAS, the County's General Plan, HoCo By Design, was adopted in October of 2023 and took effect December of 2023; and

WHEREAS, to date, the Department of Planning and Zoning has worked to implement several aspects of HoCo By Design since its adoption, to include: convening an Affordable Housing Working Group to develop recommendations related to growth management strategies for this component of housing; convening the Adequate Public Facilities Act Review Committee to develop recommendations for revisions to the Adequate Public Facilities Ordinance (APFO); advancing a comprehensive master planning effort for the future of the 1,100 acre Columbia Gateway office park; progressing updates to the Howard County Landscape Manual; and will soon commence projects to update the Route 1 and Route 40 Design Manuals; and

WHEREAS, HoCo By Design describes the New Town (NT) zoning district in Columbia of over 14,000 acres and 28,000 parcels as having a unique sense of place that its residents want to preserve, enhance, and strengthen; and

WHEREAS, the General Plan identifies that a review of the New Town (NT) zoning district and its character-defining elements by a task force would provide an opportunity to ensure that the regulatory structure is calibrated to successfully carry forward New Town (NT) zoning; and

WHEREAS, the General Plan calls for the establishment of a task force to evaluate and make recommendations on how to carry forward New Town's planned community framework;

WHEREAS, the General Plan specifies that the Task Force shall consist of members appointed by the County Council and the County Executive; and

WHEREAS, the County Executive received recommendations from the County Council for members to be appointed by this executive order.

NOW, THEREFORE, BE IT ORDERED, that the New Town Task Force is established.

AND BE IT FURTHER ORDERED, that the duties and responsibilities of the Task Force are to evaluate and make recommendations on how to carry forward New Town's planned community framework, including but not limited to, modifications to zoning regulations and

AND BE IT FURTHER ORDERED, that the following individuals are appointed to serve as voting members on the New Town Task Force:

- Matt Abrams Nina Basu
- Judelle Campbell
- Nicole Campbell
- 5. David Costello
- Sharon Cooper-Kerr
- Greg DesRoches
- Rene DuBois
- 10. Brian England
- 11. Michael Golibersuch 12. Robbyn Harris
- 13. Ryan Hermann
- 14 Ian Kennedy
- 15. Joan Lancos
- 16. Tim May 17. Kristi Smith
- 18. Stacy Spann
- 19. Collin Sullivan
- 20. Ashley Vaughan

WHEREAS, on May 14, 2025, I issued Executive Order No. 2025-09 that established the New Town Task Force; and

WHEREAS, I wish to alter the membership of the Task Force to add a member.

NOW, THEREFORE, BE IT ORDERED, that Fran LoPresti is added as a voting member of the New Town Task Force.

AND BE IT FURTHER ORDERED, that all other provisions of Executive Order No. 2025-09 shall remain in effect.

IN WITNESS WHEREOF, I, Calvin Ball, as County Executive of Howard County, Maryland have hereunto set my hand and caused the seal of Howard County to be affixed this  $\frac{3^{BB}}{2^{BB}}$  day of June 2025.

AND BE IT FURTHER ORDERED, that the Task Force shall issue a written report by

AND BE IT FURTHER ORDERED, that the Task Force's report shall be provided to the County Executive and County Council and shall be considered as zoning changes are developed for the New Town (NT) zoning district.

AND BE IT FURTHER ORDERED, that the New Town Task Force and the terms of its members shall cease to exist on or about September 30, 2026.

IN WITNESS WHEREOF, I, Calvin Ball, as County Executive of Howard County. Maryland have hereunto set my hand and caused the seal of Howard County to be affixed this /4 day of May 2025.

NOW, THEREFORE, BE IT ORDERED, that the New Town Task Force is established.

AND BE IT FURTHER ORDERED that the duties and responsibilities of the Task Force are to **evaluate** and make recommendations on how to carry forward New Town's planned community framework, including but not limited to, modifications to zoning regulations and development

processes.



#### **Task Force Vision**

- People and Community, Diversity and Inclusivity, Open Space and green space aid in maintaining the spirit of Columbia.
- Embrace the future while honoring the values that Columbia was based upon.
- Columbia is a place that needs to value its uniqueness / based on its history.

### The Vision for New Town Recommendations

## **PSET Discussion**

### **Creating another New Town District**

Q1: Should we keep, remove, or modify the section of the zoning regulations that guide the creation of a New Town District?

#### Answering the question

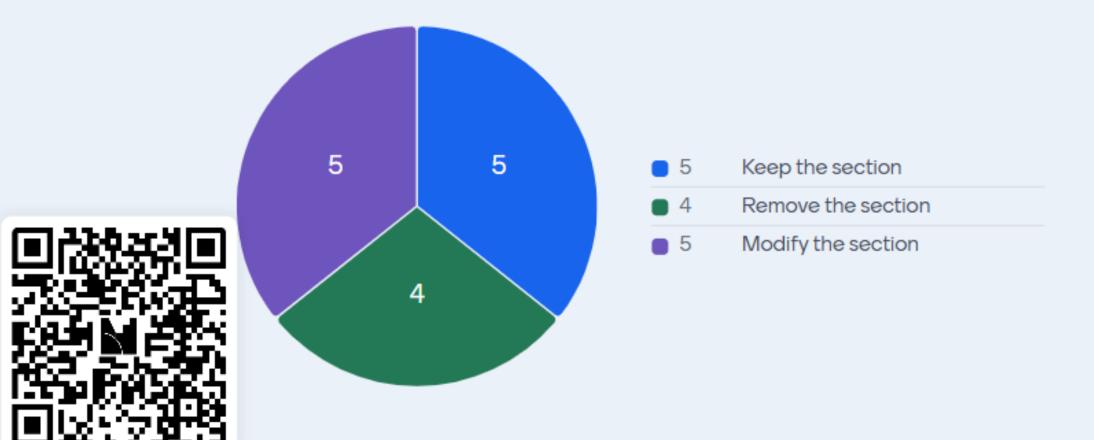


#### **Option 2**

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Should we keep, remove, or modify the section of the zoning regulations that guide the creation of a New Town District?





## **PSET Discussion**

### **Credited Open Space**

Q2: Does the definition of credited open space in the New Town zoning code reflect its current uses?

Q3: Should we preserve, strengthen, enhance, or transform the definition of Credited Open Space in New Town Zoning?

Answering the question

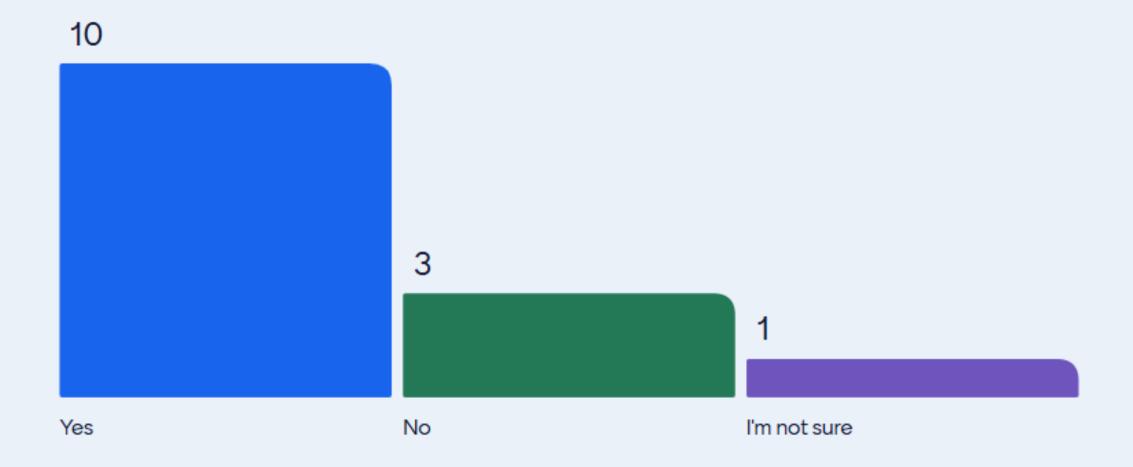


#### **Option 2**

Use your phone to scan the QR code to the right



## Does the current definition of credited open space reflect its current uses?



Should we preserve, strengthen, enhance, or transform the definition of Credited Open Space in New Town Zoning?





0 Enhance









# Prior Meeting Minute Approval and Information Requests

## **Meeting Minutes**

#### Approval / Discussion of Meeting Minutes

Task Force No. 3 Meeting Minutes previously distributed

- Voting Process
  - Motion to approve the meeting minutes as distributed
  - Second to the motion
  - Any discussion (if there are any revisions to the meeting minutes, these are to be brought forward at this time).
  - If revisions are noted, we will vote to approve the revised meeting minutes.
  - If no revisions are noted, we will vote to approve to meeting minutes as distributed

#### **HOW TO VOTE**



If you agree, raise your hand when called to vote "in favor"

If you disagree, raise your hand when called to vote "opposed"

Is there a motion to approve Task Force No. 3 meeting minutes?

## **PSET Discussion**

## Key Elements for Discussion during PSET Meetings

- Creating another New Town District
- Defining Credited Open Space
- Incorporating Moderate
   Income Housing Unit (MIHU)
   Regulations
- Managing Density Caps
- Reviewing Original Petitioner Role

- Evaluating New Town District Structure
- Redefining Apartment Land Use
- Expansion of uses and materials, and design guidance in New Town Zoning
- Simplification of Regulations & Processes

## **Information Requests**

### Information Requests from NTTF Meeting No. 3

- Information to be provided during the Recommendations meetings:
  - New Town District Element:
    - Should we add a purpose statement to the district?
    - How much land remains within the County that could be redeveloped into a new New Town District?
    - Have there been requests to build New Towns at smaller scales?
  - Credited Open Space Element:
    - How much land is categorized within each type of open space?
    - Who owns open space in the New Town district?



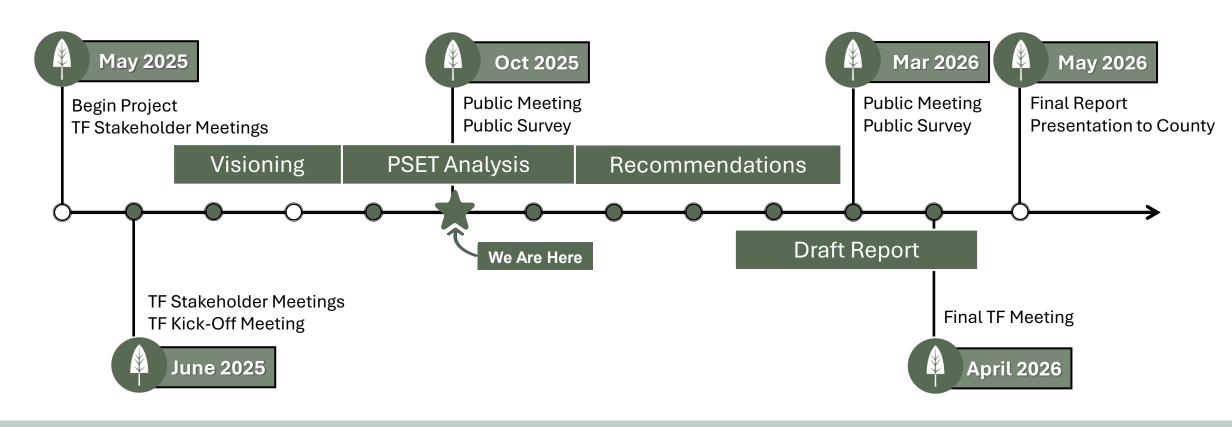
# Overall Schedule and Expectations for Meeting No. 4

## **Overall Schedule**



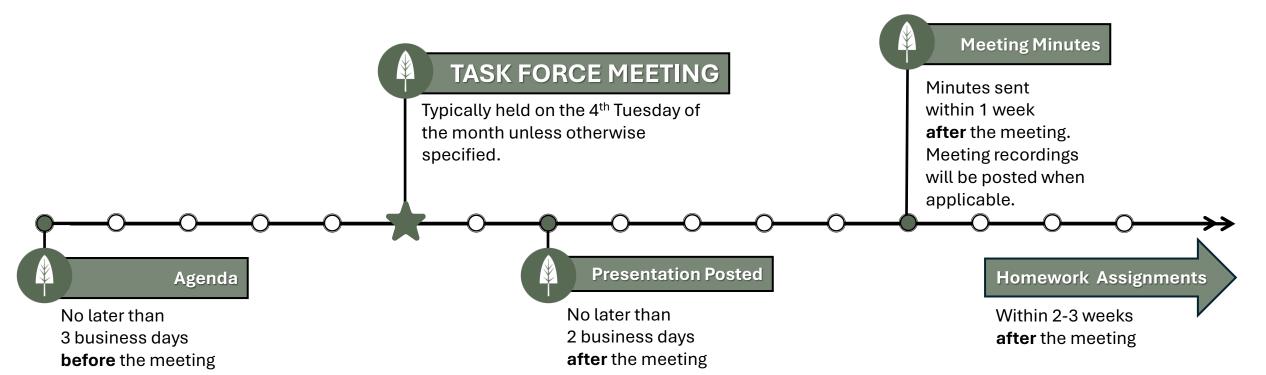
### **Anticipated Milestones**





## **Task Force Materials**

#### Schedule for receiving materials



## **Expectations for PSET Meetings**

## Preserve, Strengthen, Enhance, and Transform Meetings

September, October, and November Meetings

- Review Major Elements of Zoning Code (Section 125.0)
  - Major discussion elements were presented at NTTF No. 3 (September)
  - Major elements will be reviewed individually with relevant case study information pertaining to that element
  - NTTF will discuss each elements to identify the recommendation to preserve, strengthen, enhance, or transform element
- Elements will be further refined during the Recommendations Meetings

Visioning PSET Analysis Recommendations



# Preserve, Strengthen, Enhance, and Transform Principles (PSET)

## **PSET Principles**

### Preserve, Strengthen, Enhance, and Transform Principles

Areas to **PRESERVE** 

Areas to STRENGTHEN



Areas to **ENHANCE** 



Areas to TRANSFORM



Less change / lower intensity

## Preserve

Protect and Maintain

Preserving what

matters most

#### **Strengthen**

Strengthen existing communities and infrastructure

Strengthening what already works

#### **Enhance**

Adding into what is already working to be more robust Enhancing what already exists

#### Transform

More change / greater intensity

Transforming areas that are underutilized or poised for change

Transforming what needs to evolve

## **PSET Discussion**

## Key Elements for Discussion during PSET Meetings

September Discussion

- Creating another New Town District
- Defining Credited Open Space
- October Discussion
- Incorporating Moderate Income Housing Unit (MIHU)Regulations
- Managing Density Caps
- Reviewing Original Petitioner Role

- Evaluating New Town District Structure
- Redefining Apartment Land Use
- Expansion of uses and materials, and design guidance in New Town Zoning
- Simplification of Regulations & Processes

November Discussion



## **Homework Review**

## **Homework Review**

#### **Original Assignment**

Consider the topics for discussion for next month's discussion and provide your feedback regarding whether these should be preserved, strengthened, enhanced, and/or transformed and how.

- 1. Should the role of the original petitioner change?
- 2. Should MIHU requirements apply to NT Zoning?
- 3. Should we amend the density cap of 2.5 dwelling units per acre across the entire district?

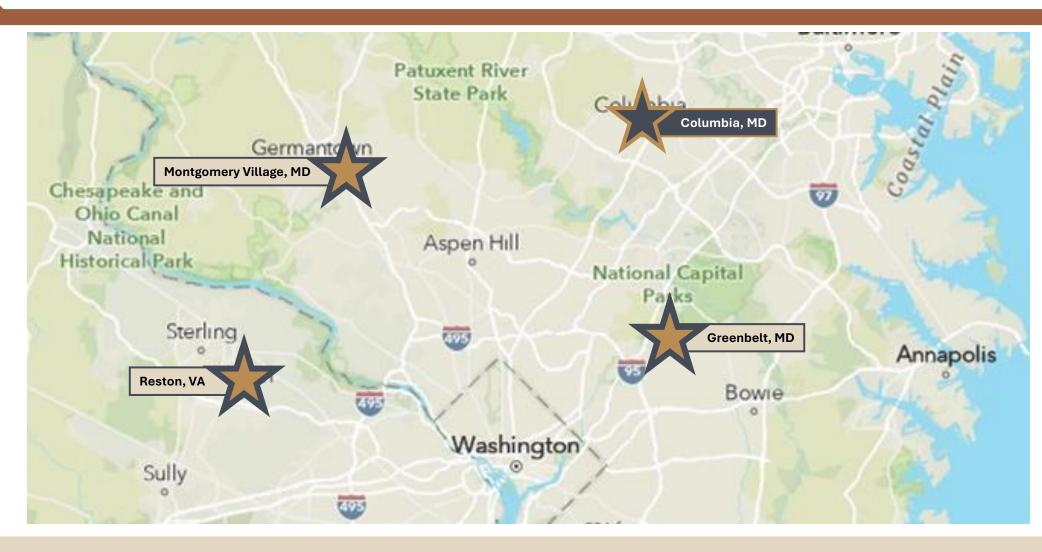
Be prepared to discuss at the next Task Force meeting.



## **Case Studies**

The New Town Movement

# **New Town Developments**





## **PSET Discussion**

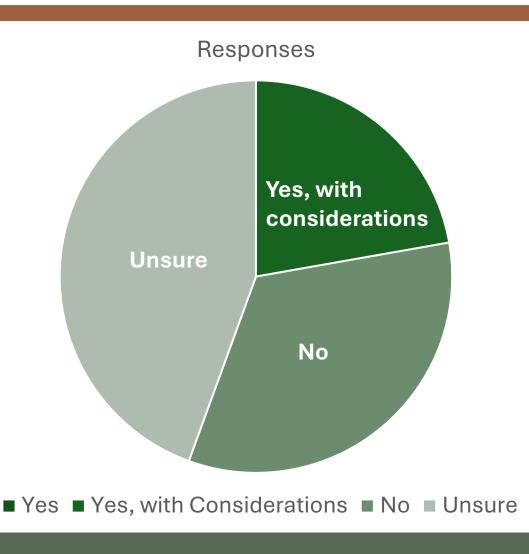
## **PSET Discussion**

Incorporating Moderate Income Housing Units (MIHU) Regulations

Q1: Should MIHU requirements apply to New Town Zoning?

## **Homework Review**

- Conclusions from Homework Cases:
  - Should MIHU requirements apply to NT zoning?
    - Consideration only through redevelopment
    - Review this County-wide to determine where supply/demand is occurring
    - Columbia already has a legacy or mixed housing types



### Moderate Income Housing Unit (MIHU) Program

- The Moderate Income Housing Unit (MIHU) Program is an inclusionary zoning program that requires developers of new housing in certain zoning districts to sell or rent a portion of the dwelling units to households of moderate income.
- For Sale MIHUs meet affordability for households making 80% of Area Median Income
- Rental MIHUs meet affordability for households making 60% of Area Median Income
- Units required are based on percentage of all units in any given new construction project, and vary by zoning district, typically between 10-15%
  - i.e., a project proposing 100 new units would be required to build between 10 and 15 units affordable to moderate income households, depending on the requirements of the given zoning district

### Moderate Income Housing Unit (MIHU) Program

- Currently, Moderate Income Housing Unit requirements do not apply to New Town zoning, except for Downtown Columbia following the Downtown Columbia Plan (2010)
- The Downtown Columbia plan established recommendations for Moderate Income Housing Units to be built into Downtown Columbia's revitalization, including:
  - At least 12% or 15% of residential units—based on building height—must be designated as affordable at MIHU rates.
  - Developers may propose to exceed the minimum affordability requirement via a Development Rights and Responsibilities Agreement (DRRA)

#### MIHU Regulations noted in Past Plans and Studies

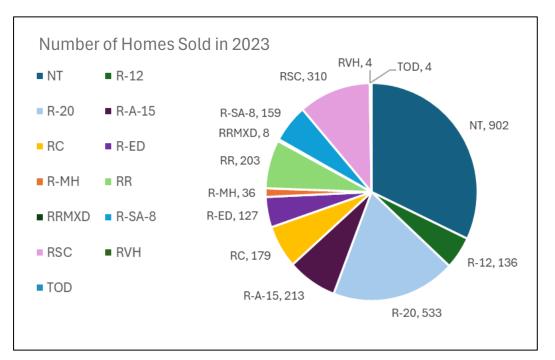
New Town White Paper

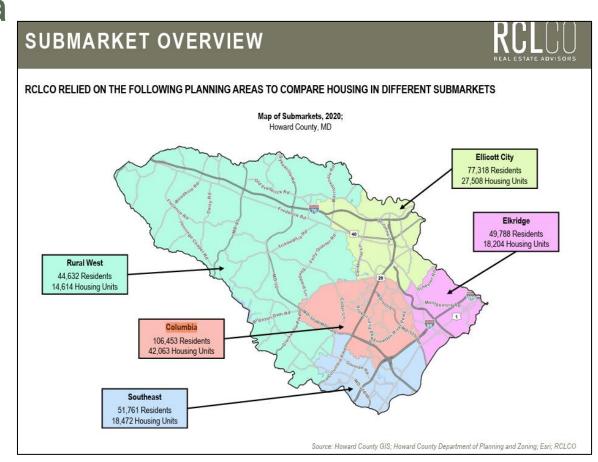
- "These regulations do not apply to New Town-zoned lands. The rationale for this exclusion was that Columbia was founded on the principle of providing mixed-income housing and thus the MIHU program was not needed for New Town-zoned properties. There was also a concern that Columbia already had more than its "fair share" of moderate-income housing."
- "There is a need to determine the demand for moderate income housing units versus the supply of such units throughout the county and in the sub-county planning areas including Columbia."
  - "If that analysis demonstrates a need for additional moderate income housing units in Columbia and in Howard County, the issue of the MIHU requirements should be discussed."

### Consideration of MIHU Requirements

## Housing in New Town Columbia Largest number of residents and housing

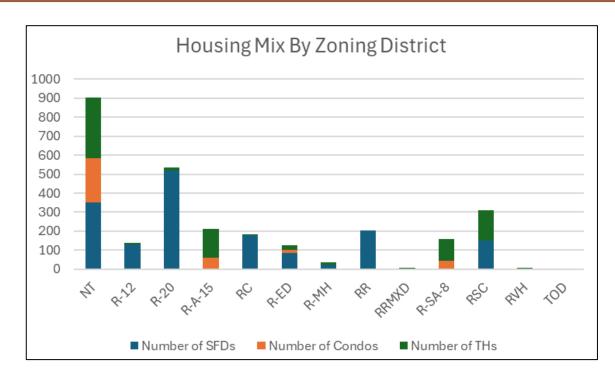
Largest number of residents and housing units in the County



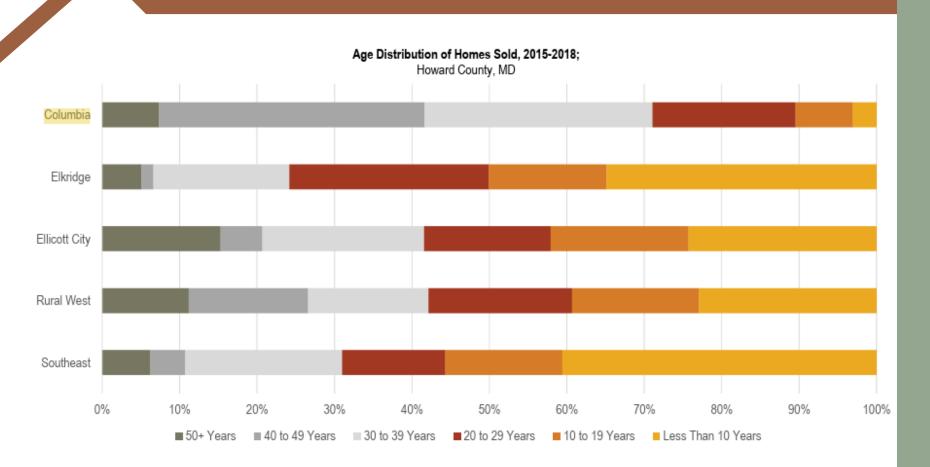


### Housing in Columbia

- Housing Mix:
  - Single Family Detached: 38%
  - Townhome: 27%
  - Apartment: 35%
- Columbia has over 42,000 housing units, with 67% owneroccupied and 33% renter-occupied.
- Average Sale Price is \$371,992, compared to \$474,593 for the county



- Average market rate rent is \$1,979, slightly below the county average (\$2,010)
- Median Year Built is 1981, the oldest of the submarkets



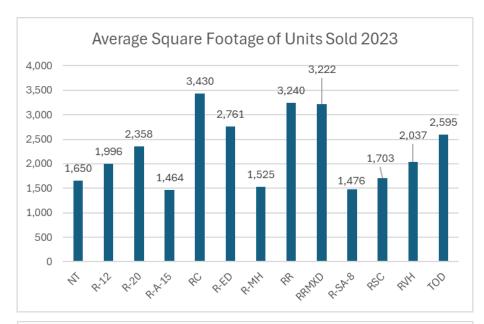
Source: Housing Opportunities Master Plan, 2019

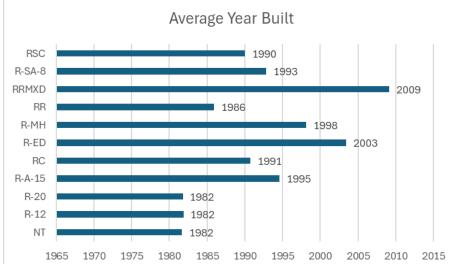
## Housing Age

- Over 71% of homes sold in Columbia are more than 30 years old.
- Older homes in Columbia generally make it more affordable to live.



#### Consideration of MIHU Requirements





### For Sale Housing by Zoning

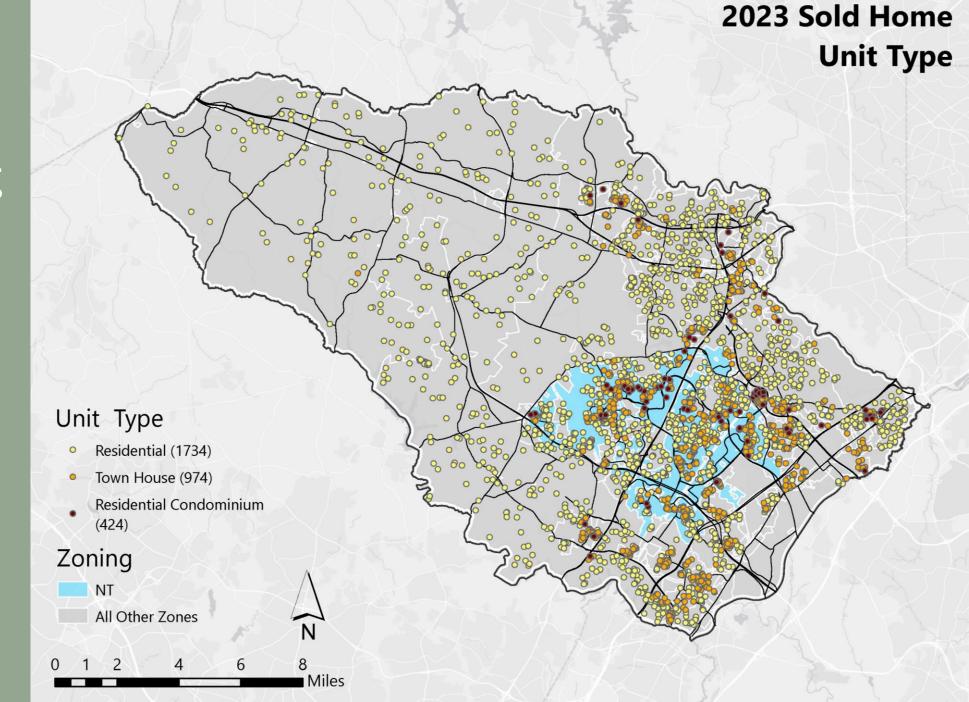
MDP 2023 Sales Data





### For Sale Housing

Columbia has a greater mix of housing types

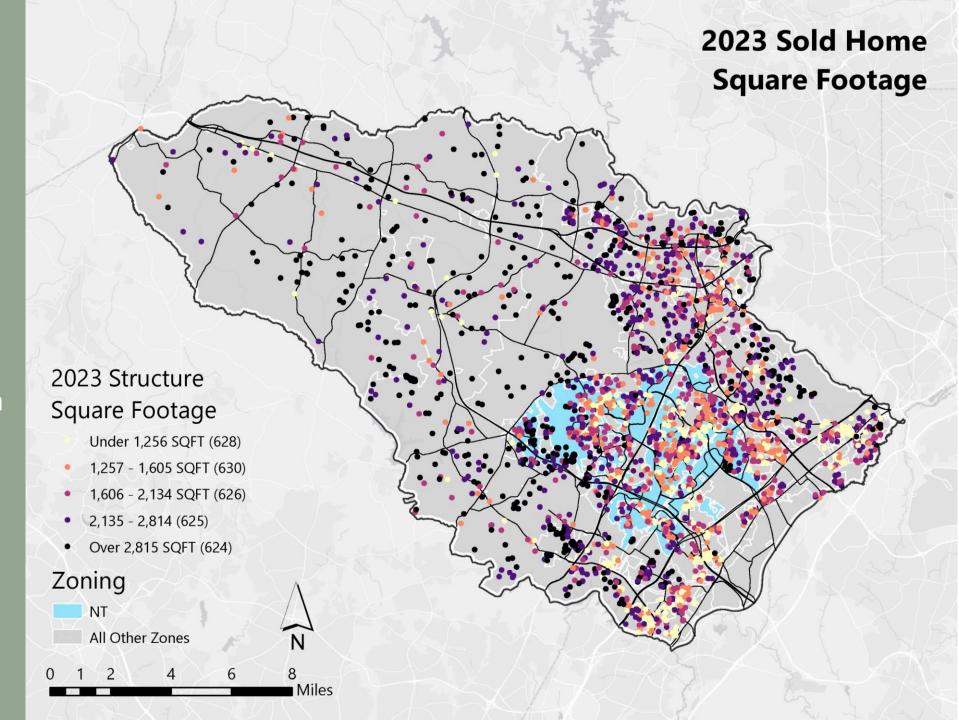




### For Sale Housing

 Columbia's greater mix of housing types, as well as older housing, often means smaller units

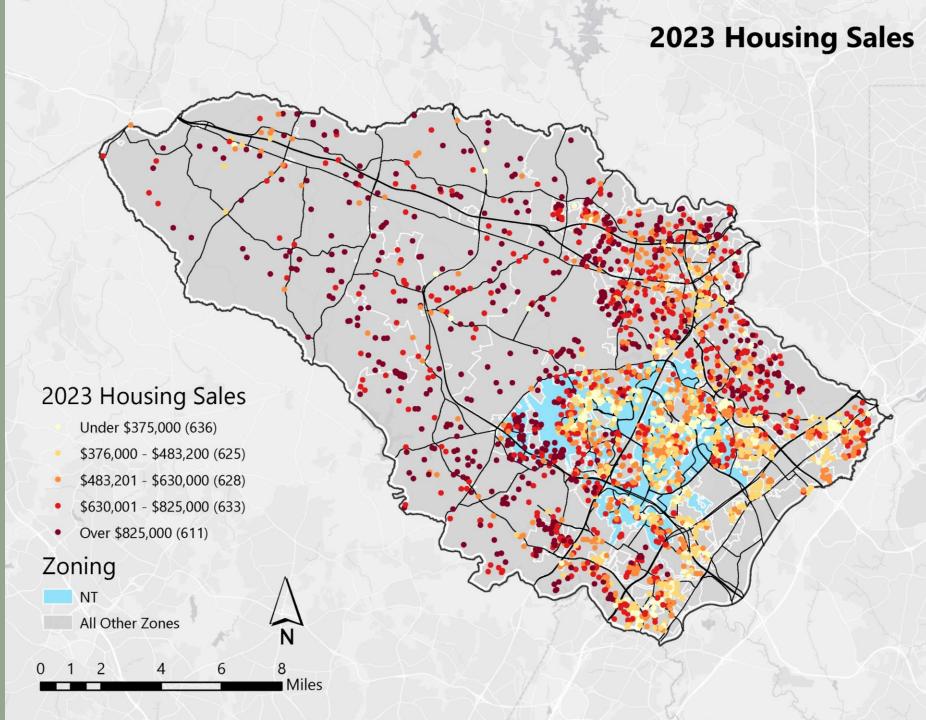




### For Sale Housing

- And, as we saw earlier, smaller unit sizes can lead to greater affordability
- 61% of homes sold in 2023 for under \$350,000 in Howard County were in Columbia, highlighting its role in providing attainable housing.



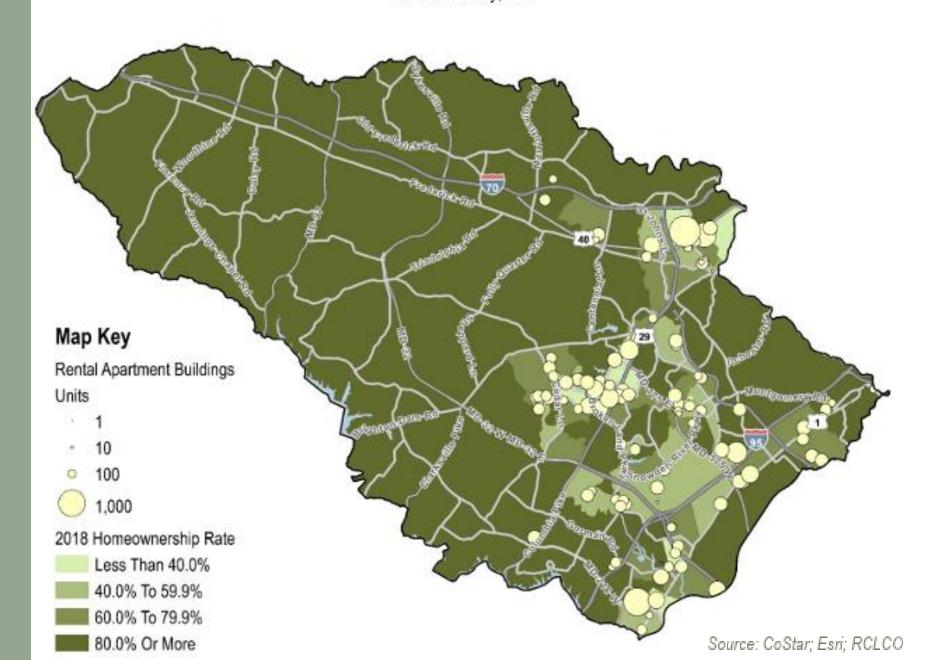


# Rental Housing Locations

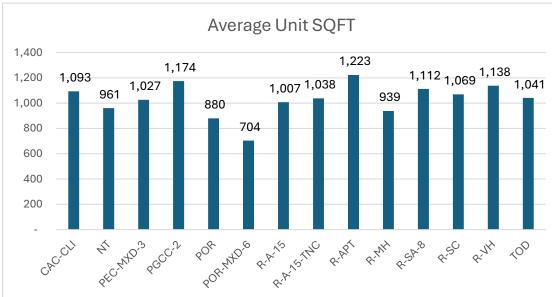
- Most rental housing units are located in Columbia and Route 1.
- There are few rental options available in the rural west.



#### Map of Rental Apartment Buildings and Homeownership Rates, 2020; Howard County, MD

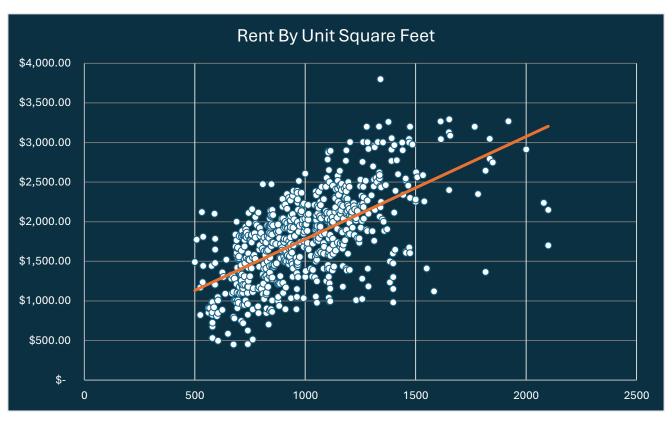






#### **Rental Housing Countywide**

Howard County Housing Commission, 2022

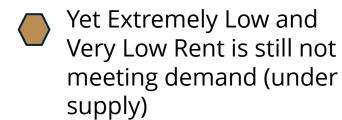




# Units by Income Penetration

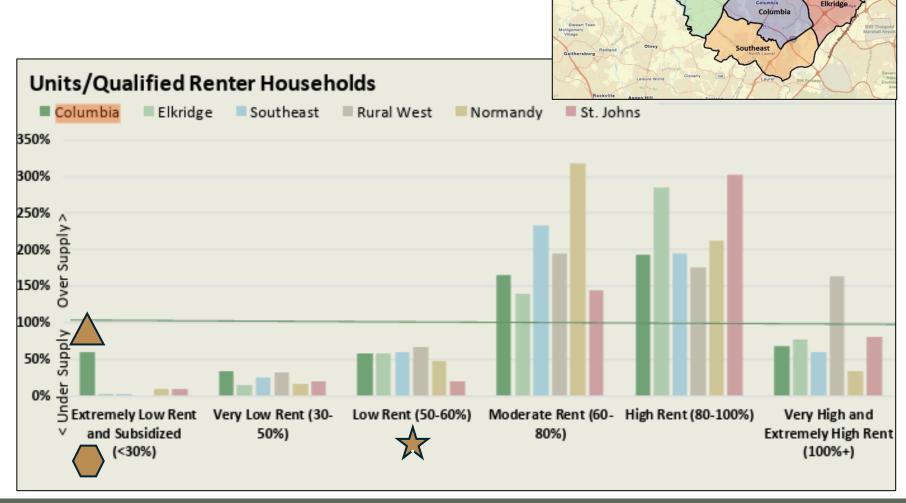


Columbia has a relatively high penetration rate (59%) among Extremely Low Rent units



 $\Rightarrow$ 

MIHU Targets 60% AMI for rental units



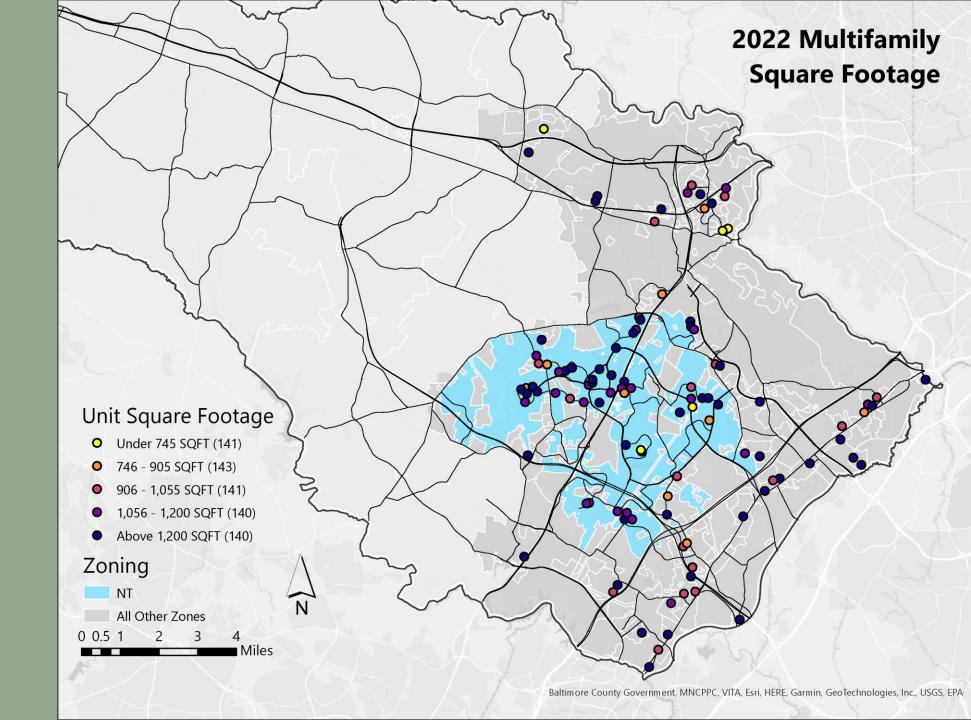


**Rural West** 

### Rental Housing

Howard County Housing Commission, 2022

 Multifamily Square Footage

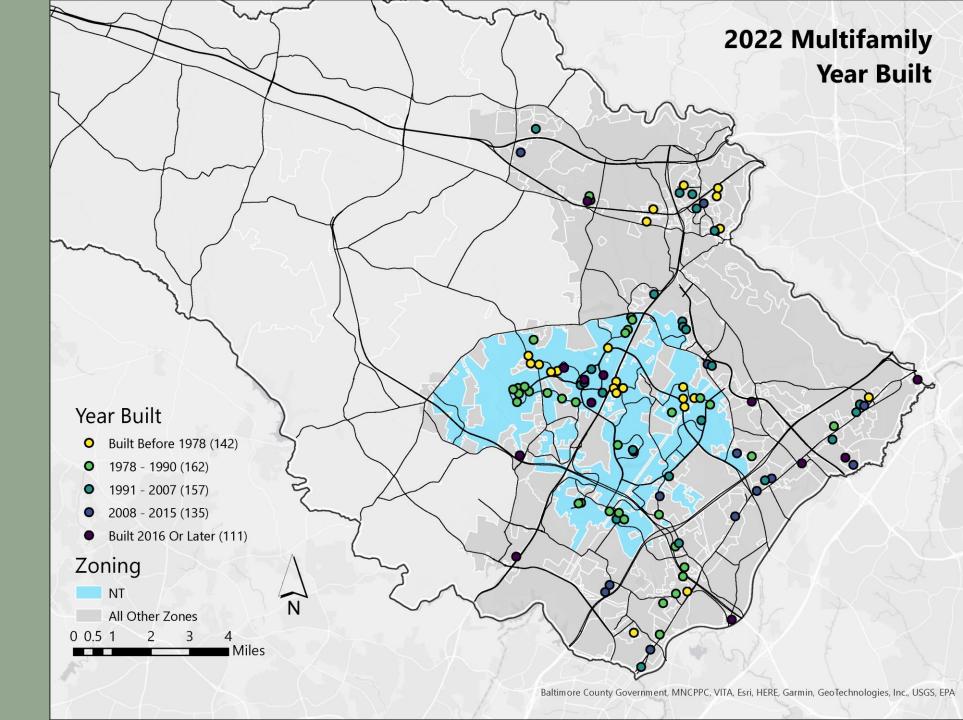




### Rental Housing

Howard County Housing Commission, 2022

Multifamily Year Built

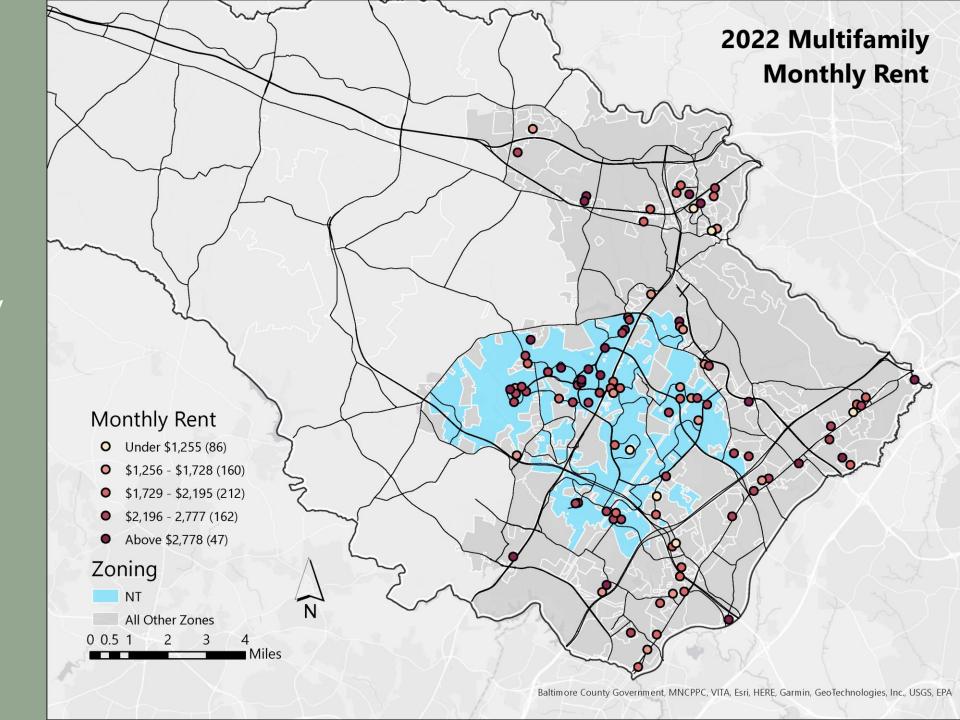




### Rental Housing

Howard County Housing Commission, 2022

 Multifamily Monthly Rent





#### Subsidized Rental Housing in Columbia

- There are 66 multifamily rental communities in Columbia (including subsidized)
- Of the 14 subsidized communities in the County, 12 are in Columbia
- Columbia has 94% of the county's subsidized rental units
- **2,650 rent-restricted units** serve households at 30-60% of median income, with a **0.3% vacancy rate**
- 400+ rental units planned in Columbia (32% of county's pipeline);
  - Two-thirds are affordable housing using Low-Income Housing Tax Credits

#### **Inclusionary Housing Requirement**

**Case Studies** 

Community	Moderate Income Housing Unit Requirement
Montgomery Village, MD	Moderately Priced Dwelling Unit program applies to projects over 20 units and requires 12.5%-15% of units to be set aside in new developments as affordable to moderate-income households.
Greenbelt, MD	None
Reston, VA	Affordable Dwelling Unit Program applies to projects over 50 units, and uses a density-based calculation to determine requirement (base of 12.5%)

### Consideration of MIHU Requirements

### **PSET Discussion**

Incorporating Moderate Income Housing Units (MIHU) Regulations

Q1: Should MIHU requirements apply to New Town Zoning?

#### Answering the question

#### **Option 1**

Join at www.menti.com

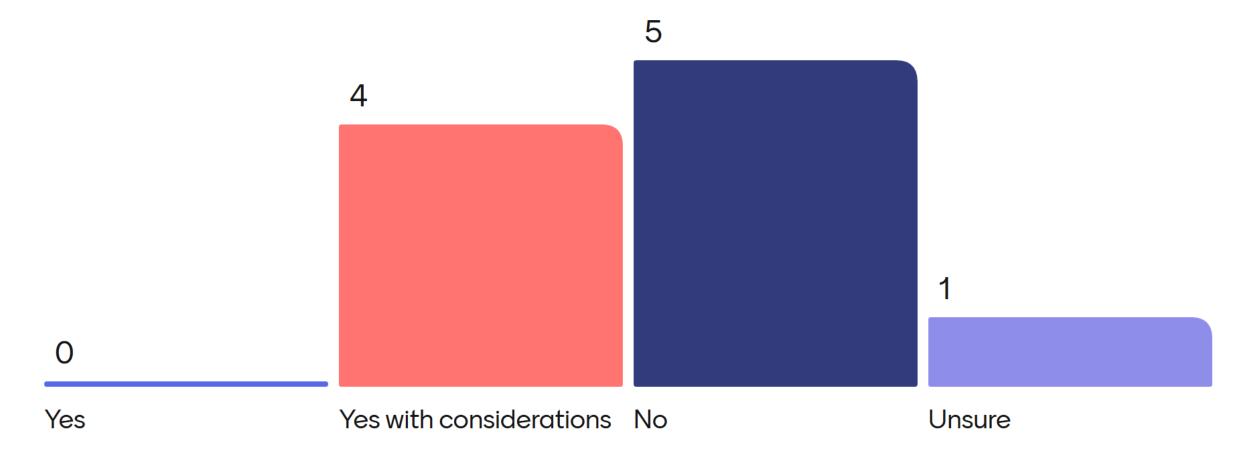
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#### **Option 2**

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### Should MIHU requirements apply to New Town Zoning?











### **PSET Discussion**

#### Reviewing Density Cap

Q2: Should we amend the density cap of 2.5 dwelling units per acre across the entire district?

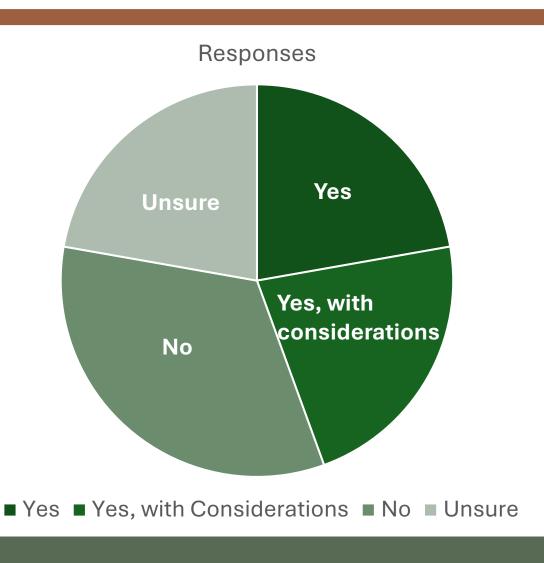
Q3: Should we consider regulating density by village?

#### **Municode Section 125.0.B:**

https://library.municode.com/md/howard\_county/codes/zoning/220814?nodeId=HOWARD\_CO\_ZONING\_REGULATIONS\_S125.0NTNETODI)

### **Homework Review**

- Conclusions from Homework Cases:
  - Should we amend the density cap of 2.5 dwelling units per acre across the entire district?
    - Would like to understand how ADU's fit within this
    - Increase the density cap or identify specific areas for higher density, not just NT District-wide
    - Transit requires greater density
    - Remove the cap

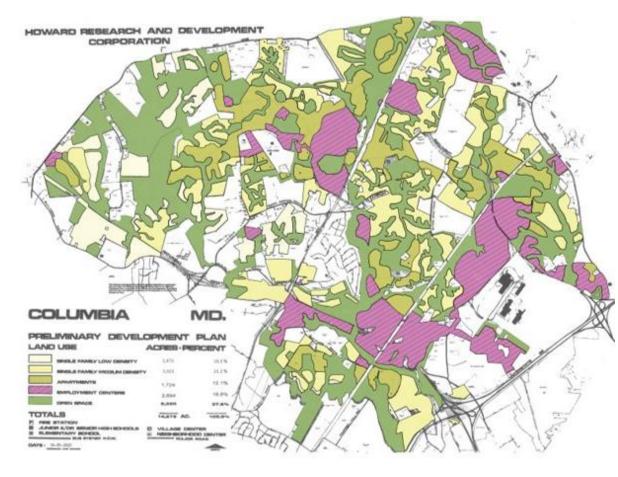


### **NT District Land Use**



Map Legend	Land Use	Acres	Percent Required	Current Percent Coverage
	Single Family Low Density	1,473	10% Min.	10.3%
	Single Family Medium Density	3,021	20% Min.	21.2%
	Apartments – Single Family Attached	757	13% Max.	12.1%
	Apartment – Multifamily	967		
	Employment	2,694	30% Max.	18.8%
	Open Space	5,360	36% Min.	37.6%
	Total NT District	14,272	100%	100%

<sup>\*</sup> Pursuant to Section 125.0.A.4 and 5 of the Howard County Zoning Regulations

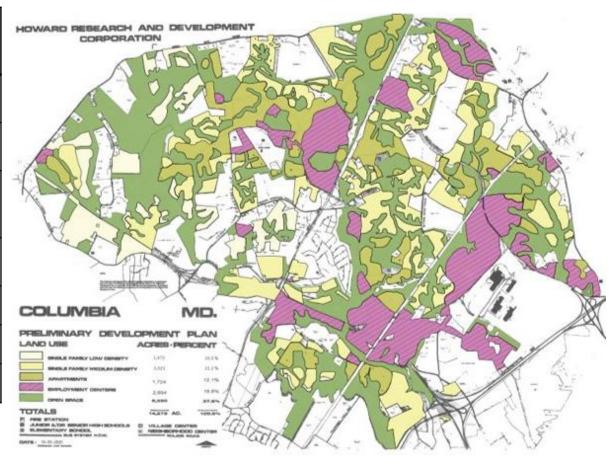


### **NT District Density**



Map Legend	Land Use	Acres	Dwelling Units Approved	Max Density*	Approved Density
	Single Family Low Density	1,473	2,711	2	1.8404
	Single Family Medium Density	3,021	8,689	4	2.8762
	Apartments – Single Family Attached	757	7,254	10	9.5825
	Apartment – Multifamily	967	14,463	15	14.9565
	Employment	2,694	1,477	N/A	0.5482
	Open Space	5,360	0	N/A	0
	Total NT District	14,272	34,594	2.5	2.4239

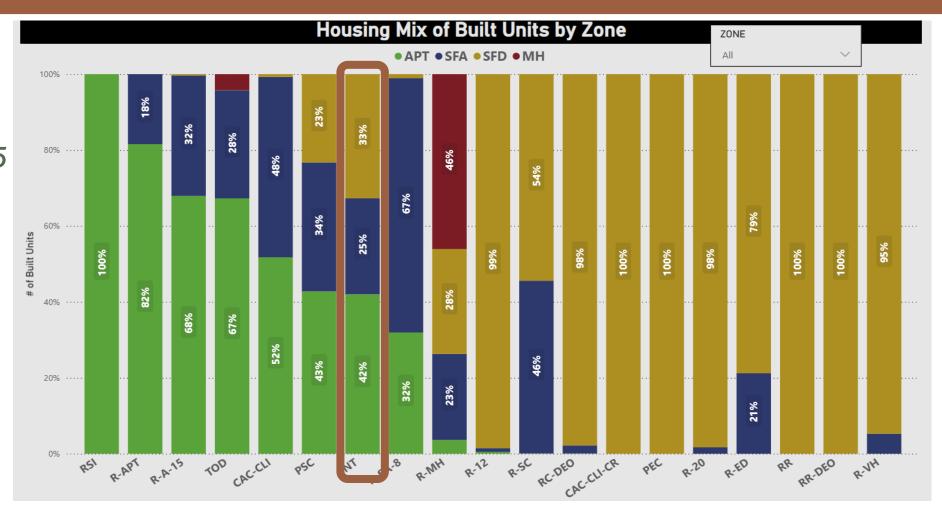
<sup>\*</sup> Pursuant to Section 125.0.A.4 and 5 of the Howard County Zoning Regulations



Density
Requirements
Section 125.0.A.4,5



Density
Requirements
Section 125.0.A.4,5



### **Density Caps**

Case Studies: Reston, VA

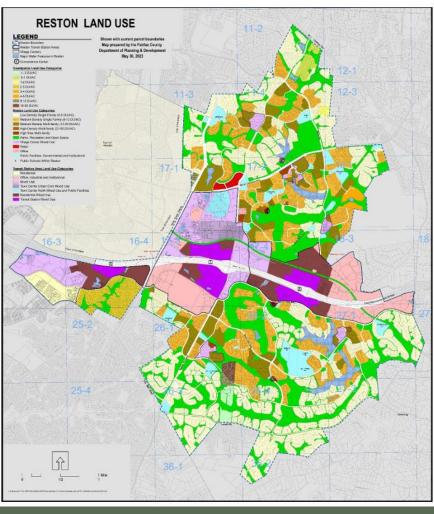
Land Use	Definition	Density
Low-Density Single Family	Low density single-family detached dwelling units with varied lot sizing	Up to 5 DUs / Acre OR 3.8 Persons/Acre
Medium-Density Single Family	Single-family attached dwelling units and stacked townhouses	Up to 12 DUs/ Acres OR 14 Persons Per Acre
Medium-Density Multifamily	Low-rise structures one to four stores, such as garden apartments	13-20 DUs / Acre OR 14 Persons Per Acre
High-Density Multifamily	Mid-rise structures of five to eight stories	21 – 50 DUs / Acre OR 60 Persons Per Acre
Overall Density in PRC	Excludes transit areas, which allow higher densities	13 Persons Per Acre

#### **Density Caps**

Case Studies: Reston, VA

Overall Density
 Cap: 13 persons
 per acre, with
 additional
 densities by land
 use

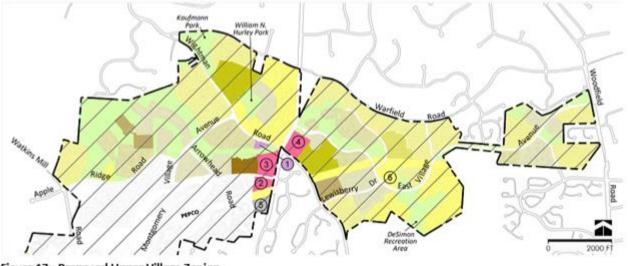




#### **Density Caps**

Case Studies: Montgomery Village, MD

 Follows Euclidean Densities



Montgamery Village Master Plan Boundary

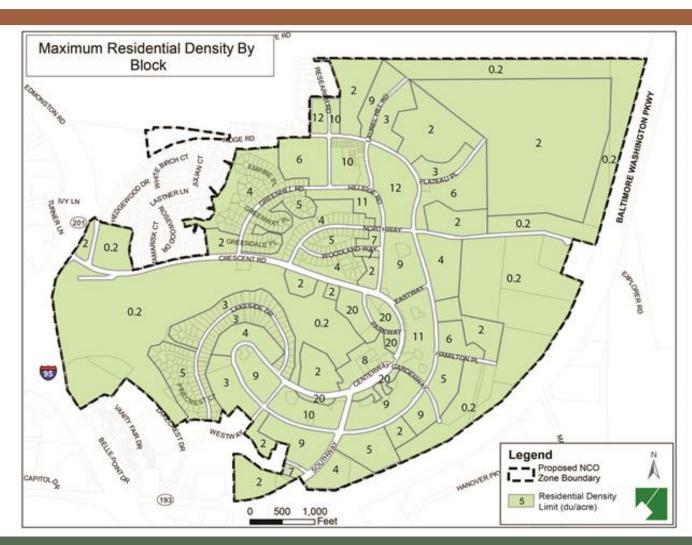
Montgomery Village Overlay Zone

Residential Estate, 1 Acre

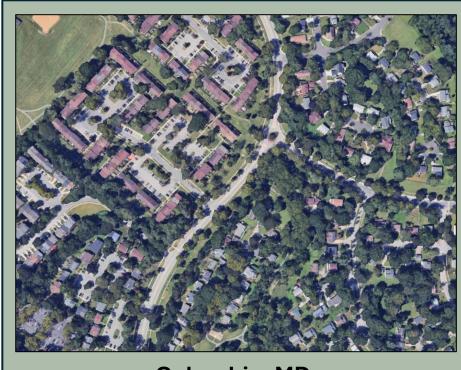
#### **Density Caps**

Case Studies: Greenbelt, MD

 Follows Overlay Zoning Densities

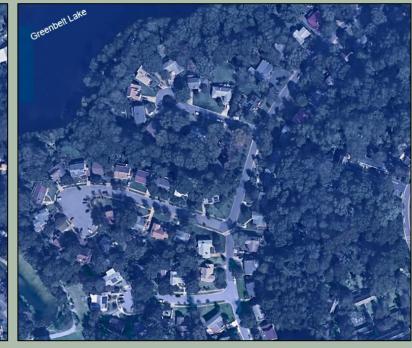


#### **Visual Comparisons**



Columbia, MD 2.5 units per acre



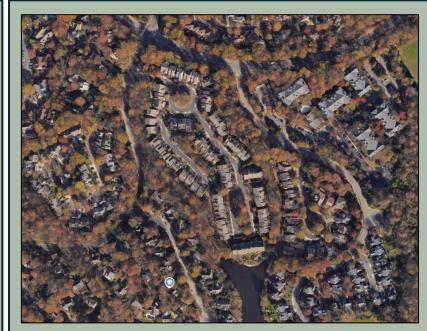


Greenbelt, MD
9 Dwelling Units per Acre (Left Center); 4 Dwelling Units Per Acre (Right)

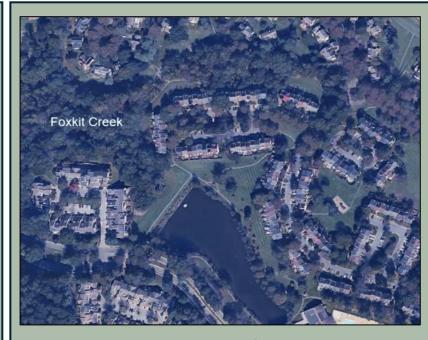
#### **Visual Comparisons**



Columbia, MD 2.5 units per acre



Reston, VA
13 persons per acre



Montgomery Village, MD
Townhouse Medium Density (Bottom and Middle
Left, 12 units/acre); R-90 (Upper,4.84 units/acre)

### **PSET Discussion**

#### Reviewing Density Cap

Q2: Should we amend the density cap of 2.5 dwelling units per acre across the entire district?

Q3: Should we amend the density cap across villages?

#### Answering the question

#### **Option 1**

Join at www.menti.com

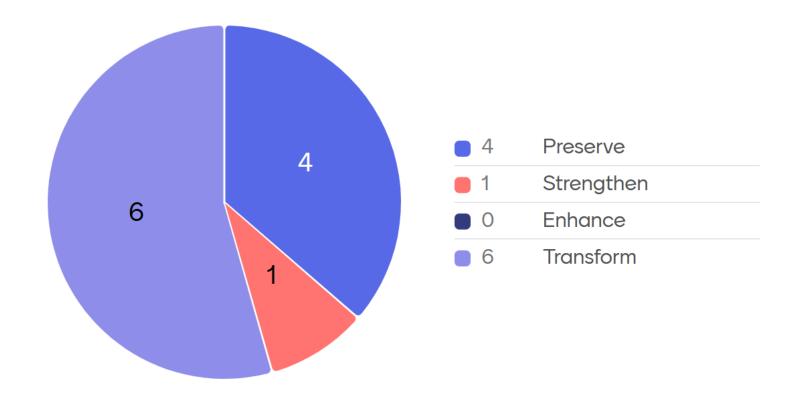
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#### Option 2

Use your phone to scan the QR code to the right

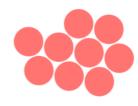


Should we amend the density cap of 2.5 dwelling units per acre across the entire district?





### Should we amend the density cap across villages?



0 Yes

9 Yes, with considerations



2 No

**0** Unsure

### **PSET Discussion**

#### Reviewing Original Petitioner Role

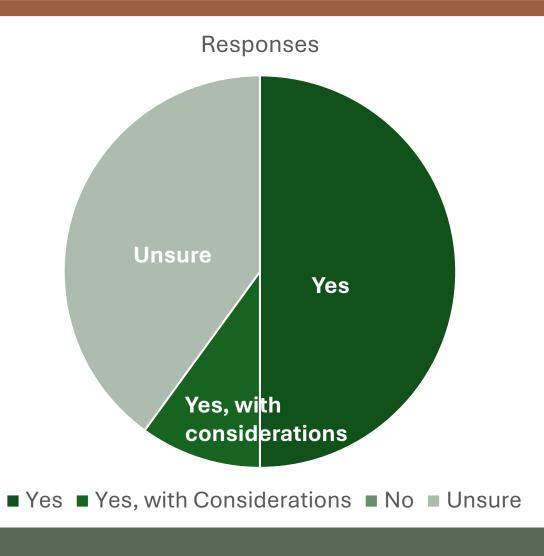
Q4: Should we keep, remove, or modify the role of the original petitioner?

#### **Municode Section 125.0.B:**

https://library.municode.com/md/howard\_county/codes/zoning/220814?nodeId=HOWARD\_CO\_ZONING\_REGULATIONS\_S125.0NTNETODI)

### **Homework Review**

- Conclusions from Homework Cases:
  - Should the role of the original petitioner change?
    - Need more information
    - Consideration to identify the 'keeper of the plan'
    - Concerned that this role is no longer 'locally owned' with a local vision
    - There is still a process to go through for changes without the additional steps





#### **Task Force Vision**

- People and Community, Diversity and Inclusivity, Open Space and green space aid in maintaining the spirit of Columbia.
- Embrace the future while honoring the values that Columbia was based upon.
- Columbia is a place that needs to value its uniqueness / based on its history.

#### The Vision for New Town Recommendations

### Homework

Provide your response no later than **November 7, 2025**.

Consider the topics for discussion for next month's discussion and provide your feedback regarding whether these should be preserved, strengthened, enhanced, and/or transformed and how.

- 1. Should the structure of New Town District change?
- 2. Should apartment land use be redefined in the New Town Zoning code
- 3. Should there be an expansion of the uses, materials, and design guidance in the New Town Zoning code?
- 4. Should the regulations and processes for development, redevelopment, and/or amendments be simplified?

Be prepared to discuss at the next Task Force meeting.

### Homework

Element	Relevant Zoning Sources	Relevant Virtual Binder Materials
1. Should the structure of New Town District change?	<ul> <li>Section 125.B. describes the purpose of different plans or elements of New Town zoning</li> <li>View the Preliminary Development Plan here.</li> <li>View New Town's 268 Final Development Plans here.</li> </ul>	<ul> <li>Development Regulations Assessment</li> <li>pgs. 15-18 (Assessment of Structure)</li> <li>pg. 43 (Proposed FDP Review)</li> <li>Pg. 52 (Proposed Land Use Table)</li> <li>Pgs. 81,83, and 84 (proposed changes to development approval process)</li> <li>New Town White Paper pgs. 6, 8-11</li> </ul>
2. Should apartment land use be redefined in the New Town Zoning code?	<ul> <li>125.A.4.c. (Density Cap for the Multifamily 'Apartment' Land Use)</li> <li>125.A.5.b. (Townhome density caps as part of the 'Apartments' land use)</li> <li>125.A.8.a. (13% maximum on all 'Apartments' in New Town)</li> </ul>	Development Regulations Assessment pg. 16

### Homework

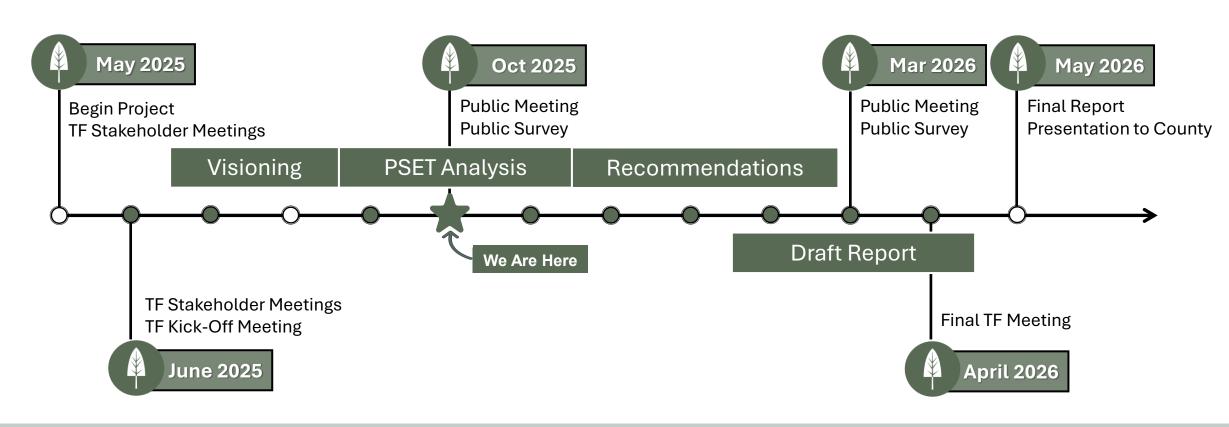
Element	Relevant Zoning Sources	Relevant Virtual Binder Materials
3. Should there be an expansion of the uses, materials, and design guidance in the New Town Zoning code?	<ul> <li>Final Development Plans regulate the uses and materials, as well as more specific site layouts, for each area.</li> </ul>	New Town White Paper pg. 10 (Performance Standards)
4. Should the regulations and processes for development, redevelopment, and/or amendments be simplified?	<ul> <li>Section 125 describes the different plans and processes for development/redevelopment in New Town</li> <li>View the Preliminary Development Plan here.</li> <li>View New Town's 268 Final Development Plans here.</li> </ul>	<ul> <li>Development Regulations Assessment</li> <li>pgs. 15-18 (Assessment of Structure)</li> <li>pg. 43 (Proposed FDP Review)</li> <li>Pg. 52 (Proposed Land Use Table)</li> <li>Pgs. 81,83, and 84 (proposed changes to development approval process)</li> <li>New Town White Paper pgs. 6, 8-11</li> </ul>





#### **Anticipated Milestones**





### **Pending Topics**

- Continuation of the PSET Element Discussion
- Developing Recommendations







### **Upcoming Task Force Meetings**

November 18, 2025

6:00 PM - 8:00 PM Virtual

Primary Topic

Preserve, Strengthen,
Enhance, and Transform
(PSET) Discussion

December 9, 2025

6:00 PM - 8:00 PM In-Person

Primary Topic

Developing

Recommendations



# **Open Comments**



# Thank you

## Thank you

Task Force Meeting No. 5
November 18, 2025
Virtual

**Task Force Meeting No. 6**December 9, 2025 *In-Person* 





# Thank you